Attachment 1

Ann & Robert H. Lurie Children's Hospital of Chicago[™] Children's Community Physicians Association

Children's Community Physicians Association

- To: Children's Community Physicians Association Board of Directors
- From: Kathleen McTigue, Executive Director
- Re: Minutes of Monday, June 16, 2014 CCPA Board of Directors Meeting

Date: July 7, 2014

Members Present

Aleta Clark, MD Virginia DePaul, MD Mary Hall, MD Diane Holmes, MD Allison Gehle, MD Timothy Geleske, MD Daniel Lum, MD Dov Shapiro, MD Guy Randolph, MD Sheri Ross, MD Kathleen McTigue

Members Absent

Valerie Kimball, MD Michael Siegel, MD Susan Sirota, MD Rebecca Unger, MD

Others Present

Rob McCann

NOTE: Prior to the CCPAPP and CCPA meetings being called to order, Mr. Scott Wilkerson, Executive Director of the Lurie Children's Clinically Integrated Network was invited to introduce himself to the Board. Mr. Wilkerson was hired in May and will be moving to Chicago from Michigan full-time this summer. He shared his background which includes executive operations of a health plan in Lansing, MI. Additionally, he provided an overview of the CIN formation and the major discussion points of the first CIN Board meeting. Mr. Wilkerson looks forward to working collaboratively with CCPA. (There was overlap in discussion -- see below for additional information in CIN report.)

Mr. Wilkerson excused himself from the meeting prior to CCPAPP being called to order.

1. Call to order

The Children's Community Physicians Association Board of Directors Meeting was held on Monday, June 16, 2014 at McCormick and Schmick's, Skokie, IL. Diane Holmes, MD, President, called the meeting to order at 7:30 p.m.

A. *Motion 1: To approve the minutes from the 4/28/2014 Board Meeting* (Attachment 1). The motion was made, seconded, and unanimously approved.

2. Report from the Treasurer

A. Motion 2: To approve Treasurer's Report for YTD Financial Statement as of 05/31/2014 (Attachment 2)

In Dr. Siegel's absence, the Treasurer's Report was provided by Kathy McTigue. The financial report for CCPAPP, specifically revenue deficit, is meaningful to CCPA's budget. There are significant legal and consulting fees for this fiscal year. Staff expense will be under budget, due to vacancies in CI team and the transition of those staff members to the Lurie CIN. Expenses for mid-year reimbursement to Lurie Children's will be reconciled at the end of June. We should be able to share a more meaningful update for expenses relative to budget at the next meeting.

3. Report from the President

A. Credentialing Committee Update (*Attachment 3*)

The report from the Credentialing Committee was reviewed. There was brief discussion.

4. Report from Quality Committee

A. Clinical Integration Program Update (*Attachment 4*)

Dr. Clark reviewed CCPA's CI program, specifically challenges with physician participation in CI initiatives. There have been several practices who have not participated or have underparticipated in CCPA CI initiatives in recent quarters. Aleta shared examples of a few recent discussions with various practices about their (lack of) participation. It was agreed that practices who are not participating should be warned of termination. There is one practice, Salud Pediatrics where this has been communicated and it is believed they will not enter data again this quarter (3rd period in a row), and the board recommended termination.

There was discussion regarding sharing benchmark or performance reports of CCPA's clinical initiative with the CIN. Since it has been communicated to members that their information would be kept confidential, it was decided that reporting to the CIN would be in summary fashion only. Therefore, aggregate data may be shared with the CIN, until such a time permission is obtained for more specific reporting needs.

There are approximately 35 practices delinquent with payment of CCPA dues. It was agreed that a financial penalty be assessed to these physicians and a communication will be sent to these members.

Michael Siegel, MD

Diane Holmes, MD

Aleta Clark, MD

Diane Holmes, MD

CI discussion transitioned into the CCPA timeline/CIN discussion following.

5. Report from CIN Board Members

The first CIN Board meeting was held last week. The Board appointed leadership of various committees. The Chairperson of the Board is Dr. Dov Shapiro; and the Vice-Chairperson is Dr. Eric King. The hospital representatives include Dr. Marleta Reynolds and Mr. Ron Blaustien, Chief Financial Officer. Ron will also serve as the Treasurer of the CIN Board. Dr. Suresh is the chair of the Finance Committee and Dr. Aleta Clark is the chair of Medical Management/Credentialing Committee. There is an opening for the Medical Director, which is a part-time (.5 fte) position. Currently, CIN participation agreements have been received from practices representing 164 primary care physicians. There was discussion regarding recruitment efforts and transition of CI staff from CCPA to the CIN. There was also a great deal of discussion regarding need for continued clinical integration activities for CCPA (continued from the CI discussion above). This discussion transitioned into the CCPA Timeline points shared by Rob McCann.

6. Report from the Executive Director

- A. CCPA Goal Setting
 - a. Timeline Points (Attachment 5)

There was a great deal of discussion regarding questions from members, frequently related to the timeframe in which they have to make a decision regarding participation in the CIN. Additionally, topics regarding managed care contracting and clinical integration are often asked. The majority of questions which have been answered by Kathy, the CI team and Board members, and when specific to strategy or requirements of CIN managed care contracting, they have been referred to Scott Wilkerson.

The board reviewed the timeline document submitted by Rob McCann. There was further discussion regarding whether CCPA members who are non-participating in the CIN can maintain their membership. There was discussion about the 'brand' (Children's 'hand') being a reason why physicians would want to maintain membership. While there was not a final decision, there appeared to be consensus in delaying any communication for some time with regard to a formal deadline to join the CIN. While members delinquent with CCPA dues need to pay, at this time there will not be a timeframe for joining the CIN.

There was further discussion regarding the active participation in the CI program as it relates to the Risk Purchasing Program (ISMIE malpractice discounts). CCPA's registry hosted by Valence will sunset once the Vision product is operational. Practices are pleased about the news of no longer needed to submit data manually. That said, the timing is a concern—whether CCPA needs to require reporting one more quarter, or whether data entry can end in second quarter (June) and have a hiatus on reporting until the fall when we are told Valence will be able to generate reports via Vision. The concern is what is required by ISMIE. Kathy will follow-up with CMS Insurance Agency and inquire as to the timing related to this issue.

It was decided we should have talking points to ensure we are consistent in our message (see attached) and that further discussion on above matters would take place at the next meeting.

B. CCPA Management Transition Plan

Dov Shapiro, MD

Rob McCann

Kathleen McTigue

Ms. Kena Norris accepted the position CCPA's Director. Drs. Clark, Holmes and Shapiro participated in interviews/selection. Kena has held several leadership roles with physician associations, most recently her position was COO of the Illinois Chapter of the AAP. She is excited to start with CCPA on Monday, June 23rd and in fact, would have joined us tonight except for a previous commitment. At the request of the Board, Kena will be a CCPA employee. Benefits have been arranged, including a health plan for her selection, and the type of 401k retirement plan will be finalized between Kena and our accountant. Payroll will be handled through our accounting firm, as they have handled mine.

At the time this position was posted CCPA was uncertain of the specific requirements of the role and whether CCPA would be participating in the Lurie CIN. If not, whether we would need additional management with managed care contracting experience, etc. Therefore, the position was posted as Director vs. Executive Director. Given the recent decision for CCPA to be a Member of the CIN, Kathy recommended Kena fill the role of Executive Director and have management oversight and signatory responsibilities for the Partnership as well as for the IPA. There was consensus among the Board in support of this plan. It was agreed that Priya Stemler, Director of CCPAPP will report to Kena, and Paresh Patel will report to Priya.

C. CCPA Board Meeting Schedule

After discussion regarding whether CCPA Board meeting (typically is 2nd Monday) should be held on July 14th or moved to follow the next CIN Board meeting, it was decided to keep the July 14th date. The board inquired whether Kathy would attend with Kena and she agreed. The meeting will be held at the same venue.

6 Adjournment

The CCPA Board of Directors meeting was adjourned at 9:40 pm

Diane Holmes, MD